Letter from the President

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August 31, 2012

Dear Fellow Texan:

Since 1906, Baylor All Saints Medical Center has served the residents of Tarrant County and the surrounding areas. Originally founded as All Saints Episcopal Hospital, Baylor All Saints is a comprehensive medical center with 525 licensed beds located in the medical district of Fort Worth.

With areas of excellence including cardiology, neuroscience, transplantation, orthopedics, oncology, women’s services, outpatient care, bariatrics, orthopaedics and behavioral health, Baylor All Saints serves more than 195,000 people annually through its full-service hospital, primary care clinics, rehabilitation and fitness center and a variety of special medical services. Baylor All Saints is committed to fulfilling its mission:

"Founded as a Christian ministry of healing, Baylor Health Care System exists to serve all people through exemplary health care, education, research and community service."

Enclosed is the report for Fiscal Year 2012 and the plan for the same fiscal year. This will offer a better side-by-side comparison of what we planned versus what we actually did.

Our plans are developed according to community needs identified by the 2011 Baylor Health Care System Community Needs Assessment, Tarrant County, as well as specific focus areas identified by Baylor Health Care System. Each year, our facilities spearhead a number of health fairs targeted at the underserved, supports local not-for-profit organizations with similar missions such as heart disease, oncology, stroke, chronic respiratory disease, accidents, diabetes, and Alzheimer’s disease. As a preferred community partner, our commitment is to provide advanced health care for the ever-changing needs of our community. Therefore, I hope you will give me your reaction to this report. Please address them to me, in care of Jennifer Coleman, Senior Vice President, Public Affairs, Baylor Health Care System, 3500 Gaston Avenue, Dallas, Texas 75246.

Sincerely,

[Signature]

David G. Klein, M.D.
Interim President

Baylor Health Care System

Baylor Health Care System
I. Mission Statement

Baylor All Saints Medical Center (Baylor All Saints), an affiliated hospital of Baylor Health Care System (BHCS), is committed to fulfilling its mission: The mission of Baylor All Saints is that of BHCS: “Founded as a Christian ministry of healing, Baylor All Saints exists to serve all people through exemplary health care, education, research and community service.”

II. Effective Dates of the Plan

The annual report of community benefits provided is for the fiscal year ended June 30, 2012 (Fiscal Year 2012).

III. Description of the Community Served

Baylor All Saints serves the area located in Fort Worth, Texas in Tarrant County. The Baylor All Saints total service area (TSA) 2011 total population was estimated to be 1,197,530 and is projected to grow 9.6 percent by 2016. Baylor All Saints’s TSA is 54.0 percent Caucasian which is on par with the DFW Metroplex, which is 54.0 percent Caucasian and lower than the state, which is 64.2 percent Caucasian. The average household income for the Baylor All Saints TSA is $64,678 which is lower than the DFW Metroplex which is $74,862 and lower than the state which is $67,529. The payer mix which makes up the Baylor All Saints TSA consists of 16.9 percent of the population that were on Medicaid, while 11.7 percent were uninsured. There are currently ten hospitals serving the Tarrant County community. The age makeup of the Baylor All Saints PSA which is 55 plus – 19.4 percent is older than the DFW Metroplex 55 plus which is 18.6 percent and lower than the state 55 plus which is 20.8 percent.

IV. Charity Care and Government-Sponsored Indigent Health Care Provided

For Fiscal Year 2012, Baylor All Saints provided $23,793,762 in unreimbursed costs of charity care and government-sponsored indigent health care.
V. Government-Sponsored Health Care Provided

For Fiscal Year 2012, Baylor All Saints provided $57,178,827 in unreimbursed costs of government-sponsored health care.

VI. Other Types of Community Benefits Provided

Baylor All Saints is committed to improving the quality of life for the many citizens living and working in its area. Baylor All Saints Medical Center was pleased to allocate funds to the following community benefit activities.

A. Health Screenings and Health Fairs $ 12,845

Baylor All Saints participated in numerous health fairs throughout the community. Screenings primarily checked glucose and cholesterol levels and were offered at events that targeted women, senior citizens and the Hispanic community.

B. Financial Donations $ 63,450

Baylor All Saints donates cash, services and materials to various not for profit organizations and charities within the surrounding community.

C. In-Kind Donations $ 1,288

Baylor All Saints donates cash, services and materials to various not for profit organizations and charities within the surrounding community.

D. Community Education and Outreach $ 6,453

Baylor All Saints Medical Center participates in school programs for predominantly poor and medically underserved. Baylor also provides education on careers, mentor programs, healthy eating exercise, smoking prevention and various other health related topics.

E. Health Care Support Services $ 261,055

Health care support services are provided by Baylor All Saints Medical Center to increase access and quality of care in health services to individuals, especially persons living in poverty and those in vulnerable situations.

F. Medical Education $742,295

Baylor All Saints Nursing Education department provided supervision for nursing students not employed at Baylor All Saints. These nursing students are both preceptored and non-preceptored and come from community nursing schools. These nurses are not required to become Baylor employees on completion of their nursing education.
G. Community Benefit Operations $ 28,836

Baylor All Saints provides dedicated staff to manage and implement community benefit activities. The hospital also purchases a data tracking system to accurately record and report community benefit activities.

VII. Total Operating Expenses and Calculation of the Ratio of Cost to Charge
As required by Section 311.046 (a)(4), Baylor All Saints Medical Center reports $417,232,729 in total operating expenses. As required by Section 311.046(1)(5), the ratio of cost to charges was 35.52%. Please see the attached worksheet for the full calculation.

VIII. Report of Community Benefit Provided During Fiscal Year 2012
In a commitment to fulfill its mission, Baylor All Saints benefit to the community, conservatively estimated, was $82,088,811 for Fiscal Year 2012. Baylor All Saints is filing its Annual Statement of Community Benefits Standard (“Statement”) as a consolidated system with the other affiliated hospitals of BHCS (excluding those that qualify as Medicaid disproportionate share hospitals).

Through community benefit activities, BHCS-affiliated hospitals provided: quality patient care and subsidized services otherwise not available in the community; medical education, training for medical technicians, hospital chaplains, nurses, and future physicians; and medical research that will speed the time between scientific finding and its application to improving medical care.

Any comments or suggestions in regard to the community benefit activities are greatly welcomed and may be addressed to Jennifer Coleman, Senior Vice President, Consumer Affairs, Baylor Health Care System, 3500 Gaston Avenue, Dallas, Texas 75246.